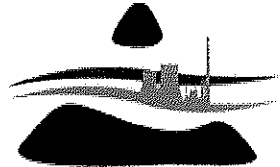


PERFORMANCE AGREEMENT



Fezile Dabi District Municipality

Made and entered into by and between:

Ms. L MOLIBELI (The Municipal Manager)

AND

Ms. V MOLOI (Director: Local Economic Development & Tourism)

**FOR THE FINANCIAL YEAR:
1 JULY 2017 - 30 JUNE 2018**

PERFORMANCE AGREEMENT ENTERED INTO BY AND BETWEEN:

Fezile Dabi District Municipality herein represented by **Ms. L MOLIBELI** in her capacity as Municipal Manager (hereinafter referred to as the Employer or Supervisor), and

Ms. V MOLOI the Director: Corporate Support Services of the Fezile Dabi District Municipality (hereinafter referred to as the Employee).

WHEREBY IT IS AGREED AS FOLLOWS:

1. INTRODUCTION

- 1.1 The Employer has entered into a contract of employment with the Employee in terms of section 57(1)(a) of the Local Government: Municipal Systems Act 32 of 2000 ("the Systems Act"). The Employer and the Employee are hereinafter referred to as "the Parties".
- 1.2 Section 57(1)(b) of the Systems Act, read with the Contract of Employment concluded between the parties, requires the parties to conclude an annual performance Agreement.
- 1.3 The parties wish to ensure that they are clear about the goals to be achieved, and secure the commitment of the Employee to a set of outcomes that will secure local government policy goals.
- 1.4 The parties wish to ensure that there is compliance with Sections 57(4A), 57(4B) and 57(5) of the Systems Act.

2. PURPOSE OF THIS AGREEMENT

The purpose of this Agreement is to –

- 2.1 Comply with the provisions of Section 57(1)(b),(4A),(4B) and (5) of the Systems Act as well as the Contract of Employment entered into between the parties;
- 2.2 Specify objectives and targets established for the Employee and to communicate to the Employee the Employer's expectations of the Employee's performance expectations and accountabilities;
- 2.3 Specify accountabilities as set out in the Performance Plan (Annexure A);

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- 2.4 Monitor and measure performance against set targeted outputs;
- 2.5 Use the Performance Agreement and Performance Plan as the basis for assessing the suitability of the Employee for permanent employment and/or to assess whether the Employee has met the performance expectations applicable to his/her job;
- 2.6 Appropriately reward the Employee in accordance with the Employer's performance management policy in the event of outstanding performance; and
- 2.7 Give effect to the Employer's commitment to a performance-orientated relationship with the Employee in attaining equitable and improved service delivery.

3. COMMENCEMENT AND DURATION

- 3.1 This Agreement will commence on the **1st July 2017** and will remain in force until **30th June 2018** where after a new Performance Agreement, Performance Plan and Personal Development Plan shall be concluded between the parties for the next quarter or any portion thereof, if applicable.
- 3.2 The parties will review the provisions of this Agreement at the end of each quarter. The parties will conclude a new Performance Agreement and Performance Plan that replaces this Agreement at least every quarter (if applicable) by not later than the beginning of each successive quarter.
- 3.3 This Agreement will terminate on the termination of the Employee's contract of employment for any reason.
- 3.4 The content of this Agreement may be revised at any time during the above- mentioned period to determine the applicability of the matters agreed upon.
- 3.5 If at any time during the validity of this Agreement the work environment alters (whether as a result of government or council decisions or otherwise) to the extent that the contents of this Agreement are no longer appropriate, the contents shall immediately be revised.

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4. PERFORMANCE OBJECTIVES

- 4.1 The Performance Plan (Annexure A) sets out-
- 4.1.1 the performance objectives and targets that must be met by the Employee; and
 - 4.1.2 the time frames within which those performance objectives and targets must be met.
- 4.2 The performance objectives and targets reflected in Annexure A are set by the Employer in consultation with the Employee and based on the Integrated Development Plan and the Budget of the Employer, and shall include key objectives; key performance indicators; target dates and weightings.
- 4.3 The key objectives describe the main tasks that need to be done. The key performance indicators provide the details of the evidence that must be provided to show that a key objective has been achieved. The target dates describe the timeframe in which the work must be achieved. The weightings show the relative importance of the key objectives to each other.
- 4.4 The Employee's performance will, in addition, be measured in terms of contributions to the goals and strategies set out in the Employer's Integrated Development Plan.

5. PERFORMANCE MANAGEMENT SYSTEM

- 5.1 The Employee agrees to participate in the performance management system that the Employer adopts or introduces for the Employer, management and municipal staff of the Employer.
- 5.2 The Employee accepts that the purpose of the performance management system will be to provide a comprehensive system with specific performance standards to assist the Employer, management and municipal staff to perform to the standards required.
- 5.3 The Employer will consult the Employee about the specific performance standards that will be included in the performance management system as applicable to the Employee.
- 5.4 The Employee agrees to participate in the performance management and development system that the Employer adopts.
- 5.5 The Employee undertakes to actively focus towards the promotion and implementation of the KPAs (including special projects relevant to the employee's responsibilities) within the local government framework.

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5.6 The criteria upon which the performance of the Employee shall be assessed shall consist of two components, both of which shall be contained in the Performance Agreement.

- (a) The Employee must be assessed against both components with a weighting of 80:20 allocated to the Key Performance Areas (KPAs) and the Core Managerial Competencies (CMCs) respectively.
- (b) Each area of assessment will be weighted and will contribute a specific part to the total score.
- (c) KPAs covering the main areas of work will account for 80% and CMCs will account for 20% of the final assessment.

5.7 The Employee's assessment will be based on his/her performance in terms of the outputs / outcomes (performance indicators) identified as per attached performance plan (Annexure A), which are linked to the KPA's, and will constitute 80% of the overall assessment result as per the weights agreed to between the Employer and the Employee:

| Key Performance Areas (80% of Total) | Weighting |
|---|-------------|
| Municipal Transformation and Organizational Development | 10 |
| Infrastructure Development and Basic Service Delivery | 0 |
| Local Economic Development (LED) | 60 |
| Municipal Financial Viability and Management | 10 |
| Good Governance and Public Participation | 20 |
| Total | 100% |

5.8 The CMCs will make up the other 20% of the Employee's assessment score. CMCs that are deemed to be most critical for the Employee's specific job should be selected from the list below as agreed to between the Employer and Employee:

| Nr. | LEADING COMPETENCIES | | |
|-----|------------------------------------|---|-----------|
| | Competency Description | Driving Competencies | Weighting |
| 1 | Strategic Direction and Leadership | <ul style="list-style-type: none"> • Impact and influence • Institutional Performance Management • Strategic Planning and Management • Organisational Awareness | |
| 2 | People Management | <ul style="list-style-type: none"> • Human Capital Planning and Development • Diversity Management | |

| LEADING COMPETENCIES | | | |
|---|--------------------------------------|---|------------|
| Nr. | Competency Description | Driving Competencies | Weighting |
| | | <ul style="list-style-type: none"> Employee Relations Management Negotiation and Dispute Management | |
| 3 | Program and Project Management | <ul style="list-style-type: none"> Program and Project Planning and Implementation Service Delivery Management Program and Project Monitoring and Evaluation | |
| 4 | Financial Management | <ul style="list-style-type: none"> Budget Planning and Execution Financial Strategy and Delivery Financial Reporting and Monitoring | |
| 5 | Change Leadership | <ul style="list-style-type: none"> Change and Vision and Strategy Process Design and Improvement Change Impact Monitoring and Evaluation | |
| 6 | Governance Leadership | <ul style="list-style-type: none"> Policy Formulation Risk and Compliance Management Cooperative Governance | |
| CORE COMPETENCIES | | | |
| Nr | Competency Description | | |
| 1 | Moral Competence | | |
| 2 | Planning and Organising | | |
| 3 | Analysis and Innovation | | |
| 4 | Knowledge and Information Management | | |
| 5 | Communication | | |
| 6 | Resulting and Quality Focus | | |
| TOTAL | | | 100 |
| <i>(NB: the sum total of weighted Leading and Core Competencies must always be equals to 100)</i> | | | |

6. EVALUATING PERFORMANCE

6.1 The Performance Plan (Annexure A) to this Agreement sets out:-

- the standards and procedures for evaluating the Employee's performance; and
- the intervals for the evaluation of the Employee's performance.

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6.2 Despite the establishment of agreed intervals for evaluation, the Employer may in addition review the Employee's performance at any stage while the contract of employment remains in force.

6.3 Personal growth and development needs identified during any performance review discussion must be documented in a Personal Development Plan as well as the actions agreed to and implementation must take place within set time frames.

6.4 The Employee's performance will be measured in terms of contributions to the goals and strategies set out in the Employer's IDP.

6.5 The annual performance appraisal will involve:

6.5.1 Assessment of the achievement of results as outlined in the performance plan:

- (a) Each KPA should be assessed according to the extent to which the specified standards or performance indicators have been met and with due regard to ad hoc tasks that had to be performed under the KPA.
- (b) An indicative rating on the five-point scale should be provided for each KPA.
- (c) The applicable assessment rating calculator must then be used to add the scores and calculate a final KPA score.

6.5.2 Assessment of the CMCs:

- (a) Each CMC should be assessed according to the extent to which the specified standards have been met.
- (b) An indicative rating on the five-point scale should be provided for each CMC.
- (c) The applicable assessment rating calculator must then be used to add the scores and calculate a final CMC score.

6.5.3 Overall rating:

- (a) An overall rating is calculated by using the applicable assessment-rating calculator. Such overall rating represents the outcome of the performance appraisal.
- (b) The assessment of the performance of the Employee will be based on the following rating scale for KPA's and CMCs:

| Level | Terminology | Description | Rating | | | | |
|-------|--|---|--------|---|---|---|---|
| | | | 1 | 2 | 3 | 4 | 5 |
| 5 | Outstanding Performance | Performance far exceeds the standard expected of an employee at this level. The key appraisal indicates that the employee has achieved above fully effective results against all performance criteria and indicators as specified in the PA and Performance plan and maintained this in all areas of responsibility throughout the year. | | | | | |
| 4 | Performance significantly above expectations | Performance is significantly higher than the standard expected in the job. The appraisal indicates that the Employee has achieved above fully effective results against more than half of the performance criteria and indicators and fully achieved all others throughout the year. | | | | | |
| 3 | Fully effective | Performance fully meets the standards expected in all areas of the job. The appraisal indicates that the Employee has fully achieved effective results against all significant performance criteria and indicators as specified in the PA and Performance Plan. | | | | | |
| 2 | Performance not fully effective | Performance is below the standard required for the job in key areas. Performance meets some of the standards expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against more than half the key performance criteria and indicators as specified in the PA and Performance Plan. | | | | | |
| 1 | Unacceptable performance | Performance does not meet the standard expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against almost all of the performance criteria and indicators as specified in the PA and Performance Plan. The employee has failed to demonstrate the commitment or ability to bring performance up to the level expected in the job despite management efforts to encourage improvement. | | | | | |

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6.6 For purposes of evaluating the performance of the Employee, an evaluation panel constituted by the following persons will be established:-

- 6.6.1 The Municipal Manager
- 6.6.2 Chairperson of the Audit Committee
- 6.6.3 Member of the Mayoral Committee
- 6.6.4 Municipal Manager or Senior Manager from another municipality

7. SCHEDULE FOR PERFORMANCE REVIEWS

7.1 The performance of each Employee in relation to his/her performance agreement shall be reviewed on the following dates with the understanding that reviews in the second and third quarter may be verbal if performance is satisfactory:

- (a) **First Quarter:** July to September 2017 – not later than 15 October 2018
- (b) **Second Quarter:** October to December 2017 – not later than 15 January 2018
- (c) **Third Quarter:** January to March 2018 – not later than 15 April 2018
- (d) **Fourth Quarter:** April to June 2018 – not later than 15 July 2018

7.2 The Employer shall keep a record of the mid-year review and annual assessment meetings.

7.3 Performance feedback shall be based on the Employer's assessment of the Employee's performance.

7.4 The Employer will be entitled to review and make reasonable changes to the provisions of Annexure "A" from time to time for operational reasons. The Employee will be fully consulted before any such change is made.

7.5 The Employer may amend the provisions of Annexure A whenever the performance management system is adopted, implemented and/or amended as the case may be. In that case the Employee will be fully consulted before any such change is made.

8. DEVELOPMENTAL REQUIREMENTS

The Personal Development Plan (PDP) for addressing developmental gaps is part of the attached Annexure A.

9. OBLIGATIONS OF THE EMPLOYER

9.1 The Employer shall –

- 9.1.1 create an enabling environment to facilitate effective performance by the employee;
- 9.1.2 provide access to skills development and capacity building opportunities;
- 9.1.3 work collaboratively with the Employee to solve problems and generate solutions to common problems that may impact on the performance of the Employee;
- 9.1.4 on the request of the Employee delegate such powers reasonably required by the Employee to enable him/ her to meet the performance objectives and targets established in terms of this Agreement; and
- 9.1.5 make available to the Employee such resources as the Employee may reasonably require from time to time to assist him/ her to meet the performance objectives and targets established in terms of this Agreement.

10. CONSULTATION

10.1 The Employer agrees to consult the Employee timeously where the exercising of the powers will have amongst others:-

- 10.1.1 a direct effect on the performance of any of the Employee's functions;
- 10.1.2 commit the Employee to implement or to give effect to a decision made by the Employer; and
- 10.1.3 a substantial financial effect on the Employer.

10.2 The Employer agrees to inform the Employee of the outcome of any decisions taken pursuant to the exercise of powers contemplated in 10.1 as soon as is practicable to enable the Employee to take any necessary action without delay.

11. MANAGEMENT OF EVALUATION OUTCOMES

11.1 The evaluation of the employee's performance will form the basis for rewarding outstanding performance or correcting unacceptable performance.

11.2 A performance bonus of between 5% and 14% of all-inclusive annual remuneration package may be paid to the employee in recognition of outstanding performance to be constituted as follows:

11.2.1 The performance bonus payment shall be categorised in two bands with some ranges per band. The first performance bonus (cash rewards) payment band ranges between 5% and 9% of the all-inclusive remuneration package, as follows:

- (i) A score of 130% -138% to qualify for 5% bonus;

- (ii) A score of above 138%-148% to qualify for 7% bonus;
- (iii) A score of above 148%-149% to qualify for 9%.

11.2.2 The second performance bonus (cash rewards) payment band ranges between 10% and 14% of the all-inclusive remuneration package, as follows:

- (i) A score of 150% - 155% to qualify for 10% bonus;
- (ii) A score of above 155% - 160% to qualify for 13% bonus;
- (iii) A score of above 160% to qualify for 14% bonus.

11.3 The performance achievement ranging between 100% and 129% shall be regarded as performance that does not meet the standard expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against almost all of the performance criteria and indicators as specified in the PA and Performance Plan. This will imply that the employee has failed to demonstrate the commitment or ability to bring performance up to the level expected in the job despite management efforts to encourage improvement. **This category of performance shall not be rewarded.**

11.4 In the case of unacceptable performance, the Employer shall –

11.4.1 provide systematic remedial or developmental support to assist the Employee to improve his or her performance; and

11.4.2 after appropriate performance counselling and having provided the necessary guidance and/ or support as well as reasonable time for improvement in performance, the Employer may consider steps to terminate the contract of employment of the Employee on grounds of unfitness or incapacity to carry out his or her duties.

12. DISPUTE RESOLUTION

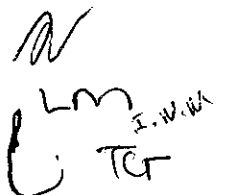
12.1 Any disputes about the nature of the Employee's performance agreement, whether it relates to key responsibilities, priorities, methods of assessment and/ or any other matter provided for, shall be mediated by:

12.1.1 the MEC for local government in the province within thirty (30) days of receipt of a formal dispute from the Employee; or

12.1.2 any other person appointed by the MEC.

12.2 In the event that the mediation process contemplated above fails, clause 19.3 of the Contract of Employment shall apply.






13. GENERAL

13.1 The contents of this agreement and the outcome of any review conducted in terms of Annexure A may be made available to the public by the Employer.


13.2 Nothing in this agreement diminishes the obligations, duties or accountabilities of the Employee in terms of his/ her contract of employment, or the effects of existing or new regulations, circulars, policies, directives or other instruments.


Thus done and signed at SASOLBURG this 14 day of AUGUST 2017

EMPLOYEE:

Signature:  Name Print: Itumeleng Victoria Molei

WITNESSES

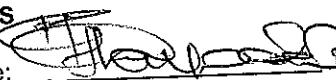
1. Signature:  Name Print: Annelise Venter

2. Signature:  Name Print: KAIZER NETSHITANGANI

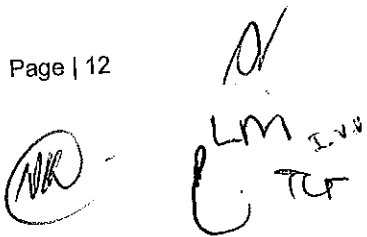
FOR AND ON BEHALF OF FEZILE DABI DISTRICT MUNICIPALITY

Signature:  Name Print: LINDI MOLIBE

WITNESSES

1. Signature:  Name Print: Tshali Tshabalala

2. Signature:  Name Print: Margaretta Goboiso



ANNEXURE A:

PERFORMANCE PLAN OF THE DIRECTOR LOCAL ECONOMIC DEVELOPMENT & TOURISM

OF

FEZILE DABI DISTRICT MUNICIPALITY

1. Purpose

The performance plan defines the Council's expectations of the Employee's performance agreement to which this document is attached and Section 57 (5) of the Municipal Systems Act, which provides that performance objectives and targets must be based on the key performance indicators as set in the Municipality's Integrated Development Plan (IDP) and as reviewed annually.

2. Key responsibilities

The following objects of local government will inform Employee's performance against set performance indicators:

- 2.1 Provide democratic and accountable government for local communities.
- 2.2 Ensure the provision of services to communities in a sustainable manner.
- 2.3 Promote social and economic development.
- 2.4 Promote a safe and healthy environment.
- 2.5 Encourage the involvement of communities and community organisations in the matters of local government.

3. Key Performance Areas

The following Key Performance Areas (KPAs) as outlined in the Local Government: Municipal Planning and Performance Management Regulations (2001) inform the strategic objectives listed in the table below:

- 3.1 Municipal Transformation and Organisational Development.

3.2 Infrastructure Development and Service Delivery.

3.3 Local Economic Development (LED).

3.4 Municipal Financial Viability and Management.

3.5 Good Governance and Public Participation.

This plan consists of the following 4 parts:

- 1) Key Performance Areas (KPAs) schedule, detailing key objectives and their related performance indicators, weightings and target dates
- 2) A Competency Requirements (CR) schedule, setting out selected leading and core competencies
- 3) Personal Development Plan (PDP), for addressing developmental gaps
- 4) Record of assessment meetings (Control Sheet)

1. Key Performance Areas schedule, detail key objective and their related performance indicators, weightings and target dates

| Key Performance Area | Weighting | Objective | Performance Indicator | Time frames | Quality | Quantity |
|---|-----------|--|--|--|---|----------|
| Municipal Transformation and Organisational Development | 1.3(b) | Improve administrative and financial capability of the municipality. | 100% of Post Audit Action Plan matters for 2017/18 relating to leadership, predetermined objectives and other matters addressed by 30 June 2018. | 30 September 2017, 31 December 2017, 31 March 2018, 30 June 2018. | Quarterly reports on the progress of addressing matters out of the Post Audit Action Plan for 2016/17 relating to leadership, predetermined objectives and other matters | 4 |
| | 1.3(d) | | Within 5 calendar days of receiving confirmation of appointment of service provider /supplier for the department from the SCM, issue a written instruction together with supporting documents relating to the appointment to the Legal Services division for drafting of Service Level Agreement for the period ending 30 June 2018. | 1 July 2017 – 30 June 2018. | Monthly reports regarding the number of calendar days of receiving confirmation of appointment of service provider /supplier for the department from SCM it took to issue a written instruction together with supporting documents informing contract to the Legal Services division for drafting of Service Level Agreement for the period ending 30 June 2018 | 12 |
| | 1.10 | | Convene 12 monthly departmental meetings by | 1 July 2017 – 30 June 2018. | Monthly reports and minutes of the departmental | 12 |

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| Key Performance Indicators | | Strategic Objective | | Key Performance Indicators | | Quality | | Quantity | |
|----------------------------|-----------|---|---|--|--|---|---|----------|-----------|
| Weighting | Weighting | Strategic Objective | Key Performance Indicators | Quality | Quantity | Time frames | Quality | Quantity | Weighting |
| | | | | meetings held in 2016/17 | 30 June 2018 for continuous strategic alignment of departmental plans and goals. | 30 September 2017 | meetings convened for continuous strategic alignment of departmental plans and goals | | |
| | 1.14 | Improve administrative and financial capability of the municipality. | Prepare and submit the departmental annual leave plan for 2017/18 financial years to Human Resource Management Unit by 31 September 2018. | 2016/17 Departmental Annual Leave Plans | Support at least ONE (1) agro-processing initiative / projects by 30 June 2018. | 30 September 2017 | Signed-off departmental annual leave plan | 1 | |
| Local Economic Development | 3.1 | To support development of emerging farmers in the district into mainstream farming | Support at least ONE (1) agro-processing initiative / projects by 30 June 2018. | Koppies greenhouse project | Support at least ONE (1) agro-processing initiative / projects by 30 June 2018. | 1 July 2016/17 - 30 June 2018. | Report on the number of emerging farmers in agro-processing initiatives / projects by 30 June 2018 | 1 | |
| | 3.2 | To promote & enhance the SMME sector in the district | Monitor 4 SMMEs within the district as part of entrepreneurial support by 30 June 2018. | Number of entrepreneurial training interventions provided in 2016/17 | Monitor 4 SMMEs within the district as part of entrepreneurial support by 30 June 2018. | 30 September 2017, 31 December 2017, 31 March 2018, 30 June 2018. | Quarterly reports on the number of dedicated training interventions for SMMEs within the district as part of entrepreneurial support | 4 | |
| | 3.3 | To nurture the development of people's potential in the district through arts & culture | Assist and support up to 6 qualifying performing artist groups in the district with cd's, training and coaching by 30 June 2018. | 7 Artists & 10 Crafters in 2016/17 | Assist and support up to 6 qualifying performing artist groups in the district with cd's, training and coaching by 30 June 2018. | 30 September 2017, 31 December 2017, 31 March 2018, 30 June 2018. | Quarterly reports on the number of qualifying artists assisted and supported with cd's, training and coaching, and number of crafters supported with exhibitions. | 4 | |

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| Key Performance Area | | Strategic Objective | | Key Performance Indicators | | Baseline | | Budget | | Progress/Impact | |
|----------------------|--|---|--|---|---|----------|--|-------------|---------|-----------------|--|
| | | | | | | | | Time frames | Quality | Quantity | |
| 3.4 | To plan, coordinate & support sports amongst the youth | Coordinate 4 adventure sports activities and 1 rural sports programme in collaboration with the relevant sector departments and stakeholders by 30 June 2018. | Powerboat adventure sports and Team Fezile Dabi Mountain bike of 2016/17 | 30 September 2017, 31 December 2017, 31 March 2018, 30 June 2018. | Quarterly reports on the number of adventure sports programmes and rural sports programme coordinated in collaboration with the provincial Departments of Sports, Arts & Culture. | 4 | | | | | |
| 3.5(a) | To promote & develop the tourism sector in the District. | Assist 5 B&B establishments in the district with grading, and provision of promotional material by 30 June 2018. | 5 B&B establishments assisted in 2016/17 | 30 September 2017, 31 December 2017, 31 March 2018, 30 June 2018. | Quarterly reports on the number of B&B establishments in the district assisted with grading, and provision of promotional material | 4 | | | | | |
| 3.5(b) | | 1 Customer Care training provided by 30 June 2018. | N/A | 1 July 2017 – 30 June 2018. | Bi-annual reports on the number of Customer Care training provided to SMMEs in the district | 2 | | | | | |
| 3.6 | To promote and support the development of vulnerable groups in the district. | 1 Women empowerment and 1 disabled person's empowerment programmes held by 30 June 2018. | The 50/50 women in stokvel programme were held in 2016/17 | 1 July 2017 – 30 June 2018. | Bi-annual reports regarding the Women empowerment and disabled persons empowerment programmes held. | 2 | | | | | |
| 3.7 | To promote & enhance the SMME sector in the district | 2 Cooperatives supplied with identified tools/equipment by 30 | N/A | 1 July 2017 – 30 June 2018. | Bi-annual reports on the number of cooperatives supplied with identified | 2 | | | | | |

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| Key Performance Area | Measures | Strategic Objective | Performance Indicators | Business Justification | Time frames | Quality | Quantity | Progress Status |
|----------------------------------|----------|---|---|---|---|---|----------|-----------------|
| Financial Management & Viability | 3.8 | To promote & develop the tourism sector in the District | June 2018. | | | tools/equipment | | |
| | | | 4 Tourism awareness campaigns (i.e. 1 per local municipality) conducted by 30 June 2018. | N/A | 30 September 2017, 31 December 2017, 31 March 2018, 30 June 2018. | Quarterly reports on the number of tourism awareness campaigns conducted | 4 | |
| | | | Participate in at least 2 local and international tourism conferences by 30 June 2018. | N/A | 1 July 2017 – 30 June 2018 | Bi-annual report on the number of local and international tourism conferences participated in | 2 | |
| | | | 2 Advertisements on promotion of tourism in the district publicized on dedicated tourism publications by 30 June 2018. | N/A | 1 July 2017 – 30 June 2018 | Bi-annual report and proof of the advertisements on promotion of tourism in the district publicized on dedicated tourism publications | 2 | |
| Financial Management & Viability | 4.1(i) | To ensure financial management practices that enhance viability & compliance with the requirements of MFMA & other relevant legislation | Nil / Zero amount of unauthorised, irregular and fruitless & wasteful expenditure incurred due to non-compliance to the municipality's Supply Chain Management Policy, Supply Chain Management Regulations, 2005 and the MFMA by 30 June 2018 | 2016/17 Annual Financial Statements disclosure and the Auditor-General's Report | 30 September 2017, 31 December 2017, 31 March 2018, 30 June 2018. | Quarterly reports on the R amount of irregular expenditure incurred due to non-compliance to the company's Supply Chain Management Policy, Supply Chain Management Regulations, 2005 and the MFMA | 4 | |

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| Cy Preschemes Areas | Majority ID | Strategic Objective | Key Performance Indicators | Performance Information | Steps | | | Responsible Officer |
|--|-------------|---|--|--|---|---|----------|---------------------|
| | | | | | Timeframes | Quality | Quantity | |
| Good Governance & Public Participation | 5.7(d) | To promote and facilitate Intergovernmental Relations amongst stakeholders in the district. | 2 District LED Forum meetings held by 30 June 2018. | Two (2) District LED Forum meetings in 2016/17 | 1 July 2017 – 30 June 2018. | Bi-annual reports on the LED forum meetings that took place during that time frame, including the minutes of the meetings. | 2 | |
| | 5.11 | To build a risk conscious culture within the organisation. | Monitor the performance and relationship of suppliers with user directbrates where SLA's have been concluded and submit 20 quarterly suppliers' / service providers' monitoring reports by 30 June 2018. | N/A | 30 September 2017, 31 December 2017, 31 March 2018, 30 June 2018. | Signed-off quarterly reports | 4 | |
| | 5.14 | To promote and facilitate Intergovernmental Relations amongst stakeholders in the district. | 2 Local Tourism Organisation (LTO) meetings held by 30 June 2018. | N/A | 1 July 2017 – 30 June 2018. | Bi-annual reports on the Local Tourism Organisation (LTO) meetings that took place during that time frame, including the minutes of the meetings. | 2 | |

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2. Competency Requirements (CR) schedule

| Leading and Core Competencies | Weighting | Description/Definition | Comments/Observations | | | | Rating | | | |
|--|-----------|--|-----------------------|----|----|----|--------|----|----|----|
| | | | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q | 4Q |
| Leading Competencies (All compulsory) | | | | | | | | | | |
| Strategic Direction and Leadership | | Provide and direct a vision for the institution, and inspire and deploy others to deliver on the strategic institutional mandate. | | | | | | | | |
| People Management | | Effectively manage, inspire and encourage people, respect and diversity, optimise talent and build and nurture relationships in order to achieve institutional objectives | | | | | | | | |
| Program and Project Management | | Able to understand program and project management methodology; plan, manage, monitor and evaluate specific activities in order to deliver on set objectives | | | | | | | | |
| Financial Management | | Able to compile, plan and manage budgets; control cash flow, institute financial risk management and administer procurement processes in accordance with recognised financial practices. Further to ensure that all financial transactions are managed in an ethical manner | | | | | | | | |
| Change Leadership | | Able to direct and initiate institutional transformation on all levels in order to successfully drive and implement new initiatives and deliver professional and quality services to the community | | | | | | | | |
| Governance Leadership | | Able to promote, direct and apply professionalism in managing risk and compliance requirements and apply a thorough understanding of governance practices and obligations. Further, able to direct the conceptualism of relevant policies and enhance cooperative governance relationships | | | | | | | | |
| Core Competencies (All Compulsory) | | | | | | | | | | |
| Moral Competence | | Able to identify moral triggers, apply reasoning that promotes honesty and integrity and consistently display behaviour that reflects moral competence | | | | | | | | |
| Planning and Organising | | Able to plan, prioritise and organise information and resources effectively to ensure the quality of service delivery and build efficient contingency to plans to manage risk | | | | | | | | |

I.V. 1/11

| Leading and Core Competencies | Weighting | Description/Definition | Comments/Observations | Rating |
|--------------------------------------|-----------|---|-----------------------|--------|
| Analysis and Innovation | | Able to critically analyse information, challenges and trends to establish and implement fact-based solutions that are innovative to improve institutional processes in order to achieve key strategic objectives | | |
| Knowledge and Information Management | | Able to promote the generation and sharing of knowledge and information through various process and media, in order to enhance the collective knowledge base of local government | | |
| Communication | | Able to share information, Knowledge and ideas in a clear, focused and concise manner appropriate for the audience in order to effectively | | |
| Resulting and Quality Focus | | Able to maintain high quality standards, focus on achieving results and objectives while consistently striving to exceed expectations and encourage others to meet quality standards. Further, to actively monitor and measure results and quality against identified objectives. | | |

Signed and accepted by (Director: Local Economic Development & Tourism):  Date: 14/08/2017

Signed and accepted by (Municipal Manager) on behalf of Council:  Date: 14/08/2017



3. Personal Development Plan

Employee's Name: _____ Employee Number: _____

Job Title: _____ Department: _____

Manager: _____ Date: _____

| Development need | Activity | When | Learning Outcome | Impact |
|------------------|----------|------|------------------|--------|
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Signed and accepted by (Director: Local Economic Development & Tourism): [Signature] Date: 14/08/2017

Signed and accepted by (Municipal Manager) on behalf of Council: [Signature] Date: 14/08/2017

4. Record of assessment meetings (Control Sheet)

Employee's Name: ITUMELENG MOLOI Employee Number: _____

Job Title: Director LED & TOURISM Department: _____

Manager / Immediate Superior: MUNICIPAL MANAGER Date: _____

| Date of assessment meeting | Employee's views on differences of assessment | Comments of the Employer | Action to be taken if any (feedback to be given to employee) |
|----------------------------|---|--------------------------|--|
| Q1: | | | |
| Q2: | | | |
| Q3: | | | |
| Q4: | | | |
| Additional review: | | | |

Thus done and signed at SASOLBURG this 14 day of AUGUST 2017

EMPLOYEE:

Signature: Name Print: ITUMELENG MOLOI

WITNESSES

1. Signature: Name Print: Annelis Venter

2. Signature: Name Print: KAIZER NETSHITANGANI

FOR AND ON BEHALF OF FEZILE DABI DISTRICT MUNICIPALITY

Signature: Name Print: LNDI MOLIBELI

WITNESSES

1. Signature: Name Print: Tebello Lerengalala

2. Signature: Name Print: Mngqobha Grobovis